

Alstom Note – Q4 and FY 2024/25 Preview

4 April 2025 – Alstom presents below a preview to its Q4 and FY 2024/25 results.

Q4 2024/25 orders

The table below summarizes the large orders (more than €200m) published and booked during the quarter.

| Orders | Value (in € million) | Description | Link to press release |
|--------------------|-------------------------|---|--------------------------|
| Metrolinx | ~340 | Overhaul of 181 bi-level commuter cars | <u>Link</u> |
| Morocco | 781 | 18 Very high-Speed trains for Morocco | <u>Link</u> |
| JFK | 479 | O&M 7 years extension for JFK air train | <u>Link</u> |
| Total large orders | 1,600 | | |

- Deals announced previously, but to be booked at a later stage
- Haifa-Nazareth Systems contract for ~€700m, expected booking in FY 2025/26: <u>link to the press</u> release
- CP (Portugal) for ~€700m, awarded to Alstom. Expecting end of competitors' challenges. Expected booking now in FY 2025/26
- Bulgaria EMUs for ~450m + 15 Y maintenance announced as awarded to Alstom. Expecting signature and effectiveness in FY 2025/26: <u>Link to Press article on Bulgaria EMUs</u>

• Focus on base orders

In addition to large orders disclosed in the above table, we remind the guidance for base orders (less than $\in 200$ million) which typically account for $\in 1.5b$ to $\in 2.0b$ per quarter since the merger with Bombardier.

The table below reminds the breakdown between large and base orders during Q4 for the last three fiscal years:

| Q4 orders (in € billion) | FY 2021/22 | FY 2022/23 | FY 2023/24 |
|---------------------------------|------------|------------|------------|
| Base orders (less than €200m) | 3.9 | 2.5 | 2.5 |
| Large orders (more than €200m) | 1.1 | 3.0 | 2.5 |
| Total order intake | 5.0 | 5.5 | 5.1 |



• Reminder - Guidance on orders and sales

At FY 2023/24 release on 8 May 2024, Alstom guided for:

- Book-to-bill ratio above 1 for FY 2024/25 at Group level.
- Organic growth around 5% for FY 2024/25 at Group level
- H1/H2 seasonality

On January 21, 2025, Alstom provided a revised production forecast of 4,300 to 4,400 cars to be produced for the FY 2024/25 (as of December 31, 2024, the 9 months cumulative cars production had reached 3,101 cars).

Breakdown of sales by currency is given in the appendix of the H1 2024/25 analysts presentation (page 33): *Link to H1 2024/25 analysts presentation*

We expect negative forex impact on sales of \sim (0.3)% for the FY 2024/25, primarily due to USD and USD-pegged currencies.

We expect negative perimeter impact on FY 2024/25 sales of ~(1.3)%

- for ~(0.4)% due to a change in control of two service JVs with RENFE in Spain, following changes in the JV agreements: these JVs will now be accounted for under the equity method and no more as joint operations.
- for ~(0.9)% due to the disposal of US conventional signalling to Knorr-Bremse, closed on 31
 August 2024

FY 2024/25 adjusted EBIT

At FY 2023/24 release on 8 May 2024:

Alstom guided for an adjusted EBIT margin around 6.5% for the full year FY 2024/25

As of November 13, 2024, Alstom released H1 numbers with an adjusted EBIT margin of 5.9%.

Scope impact of sale of US conventional signalling activities to Knorr-Bremse of ~20bps / year.

Aventra programme: after ~80bps hit on H1 profitability, contracts close-out negotiations during H2.

Below aEBIT - reminder of FY 2024/25 guidance

Non-operating income and expenses:
 At FY 2023/24 release on 8 May 2024, we indicated that they should not exceed (€200m) for the FY 2024/25, including:



- The final year of integration costs, for an amount expected around €90m for the full year.
- Some restructuring, legal fees and other non-operating costs
- Financial result:

We indicated around €200m of P&L net financial result for FY 2024/25, with reduction of net interests paid by around €70-80m following the deleveraging plan, but with some increase in bank fees and hedging, and significant financial component on contracts.

Tax:

As part of H1 release, the Effective Tax Rate retained for FY 2024/25 has been set at 37%. See - **Note 8** of <u>1H Consolidated Financial Statements</u>

• PPA:

The depreciation table is on page 34 of the H1 2024/25 presentation: Link to the presentation

Free Cash Flow

At H1 and Q3 of FY2024/25, we confirmed

o our FCF guidance for the full year FY 2024/25 within the range €300m - €500m

Reminder of main assumptions for guidance:

- Supportive market demand and FY 2024/25 downpayments consistent with FY 2023/24
- End of Bombardier integration in FY 2024/25
- Balance sheet plan fully executed in FY 2024/25

(As part of Q3 release on January 21, 2025, Alstom confirmed that these assumptions are met or expected to be met by year-end).



Alstom

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For more information, please visit www.alstom.com.

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